

Income		Notes	
Community Charges	£482,534	Collected from all residents	
Ground Rents	£3,000	Collected from some leasehold residents	
Total Income	£485,534		
Expenditure			
Estate Management			
Communal Landscaping	-£39,093	Including all "soft" landscaping services on BVT owned Public Open Space	
Communal Lighting	-£4,274	Lighting, including electricity costs and repairs in communal spaces	
General Repairs	-£2,442	Repairs to BVT owned property such as fences, grit boxes and hardstanding	
Staffing Costs	-£79,697	Salaries	
Communications	-£3,882	Posting of invoice letters, newsletters and other information to residents	
Winter Grit	-£629	Provision of grit for communal areas	
Total Estate Management Costs (a)	-£130,017		
Community Development			
Staffing Costs	-£32,129	Salaries relating to Community Development Activities.	
Community Development & Involvement Activities	-£4,671	Costs incurred for events and other community development activities	
Communications	-£1,761	Creation of posters, postage of information regarding community development activities.	
Eileen Hower Fund, Infrastructure Fund & LVCA Support	-£79,899	Transfers of funds to Community Development funds	
Total Community Development Costs (b)	-£118,460		
Total Office Running Costs (c)	-£9,525	Including office rental, cleaning, compliance etc.	
Administration Charge (d)	-£39,288	Insurance, governance and corporate services	
Transfer to Wear and Tear Fund (e)	-£70,000	Transfer to Wear & Tear fund for long term replacement of infrastructure items (30 year plan) – fund remains on target.	
Refund to Residents (f)	-£118,244	Partial refund (£77.53 per household) of Community Charge to residents due to non-	

		delivery of services during the Covid Pandemic
Total Expenditure (a+b+c+d+e+f)	-£485,534	